







How to use this document



This is a virtual exhibition. Each page of the exhibition has a video clip which will explain the information and give you more detail on the options for your estate. The video clips can be viewed using the QR code on each page and the guide below shows you how to do this.

If you are reading the booklet you received in the post



iPhone/iPad users should open the Camera app, point it at the QR code, and follow the link to view the video clip. Android users should use the QR code scanner app, point it at the QR code, and follow the link to view the video clip. You may need to download the QR code scanner app.



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Hello & welcome



See the video for hello and welcome



Today we are looking at:



How the options are assessed



Hello and welcome... to part 2 of the second residents' exhibition event in the Alice

Shepherd House and Oak House options appraisal. A few weeks ago we published

the first draft designs of options for change at Alice Shepherd House and Oak House. We will now present to you the assessment results of those draft options.

A brief summary of each option



Assessment results of each option

Next steps -

The figures and assessment scores presented in this exhibition are just the first round of assessment work in the options appraisal process, just as the option designs that have been shown are only the first drafts.

Following this exhibition we will use the feedback we receive from residents to review and update the designs for the options. We will also look to see which options are not popular with residents and have scored poorly in the assessment, as well as which are more popular and have scored well. Further work will be carried out to see if options can be changed to improve their assessment score and in particular make them more financially viable, therefore the figure and scores presented in this exhibition are likely to change as the design process progresses.





How the options are assessed



The assessment of each option has been completed by an independent company called SQW. It is their job to check that any proposed plans can be afforded by One Housing, how it benefits the local community, and whether the Council are likely to approve it. Each option has been scored against four criteria:

See the video for how the options are assessed



1. Residents' Brief

- Each regeneration option is scored on how well it meets the agreed objectives from the residents' brief. These are improvements or changes you have told us you would like to see should the regeneration go ahead. You can see more information about the residents' brief using the QR code below.
- Each objective is scored between 0 and 5 (0 = fails / 5 = achieves). The score is then summarised into a 3-tick system so that the scoring of the options can easily be compared.

One tick means the option scored between 0-55 out of 115

Two ticks means the option scored between 56-85 out of 115



2. Financial viability

• Each regeneration option is checked to be sure that One Housing can **afford** to do the work proposed.

Three ticks means the option scored between 86-115 out of 115

- If an option costs less than the 'Business as Usual' option, then it is viable.
- If an option costs more than the 'Business as Usual' option, then it is **unviable**.
- If an options costs around the same as the 'Business as usual' option then it is potentially viable which means we can look at ways it can be changed to improve its viability.
- Each option is given a maximum of **up to 3 ticks** this shows **how well the option performed** (whether it is viable or not). The following diagram shows what is needed for 1, 2 or 3 ticks.

One tick means the option is completely unviable

Two ticks means the option is potentially viable

Three ticks means the options is viable

3. Economic benefits

- Each regeneration option could have other benefits to the local area and community in addition to improving existing homes and providing new ones. These could include local jobs and apprenticeships during construction.
- Options that include the construction of new homes will also be required to make a **payment to the Council**, to be used for other community benefits.
- Each option is given a maximum of up to 3 ticks this shows how well the
 option performed in providing benefits to the local area and community.
 The following shows what is needed for 1, 2 or 3 ticks.

Provides **minimal** economic benefit to the local area and community

✓ ✓ Provides **reasonable** economic benefit to the local area and community

Provides significant economic benefit to the local area and community

4. Implementation

- The section checks the option against the planning & construction guidelines from both the **Council and the Government**. It takes into account the following:
- **Phasing** how many residents will need to be temporarily re-housed offsite? The more off site moves, the more difficult the project.
- Programme The Council will expect disturbance to be as little as possible.
- Buildability how technically difficult is it to build the option?
- Planning is the option likely to get planning permission?
- Each aspect is rated as:

Red (potentially high risk)

Amber (potentially moderate risk)

Green (potentially low risk)

Each option is given a maximum of up to 3 ticks - this shows how well the option scored against all off the planning and construction guidelines.





Option 1: Business as usual - Option Summary



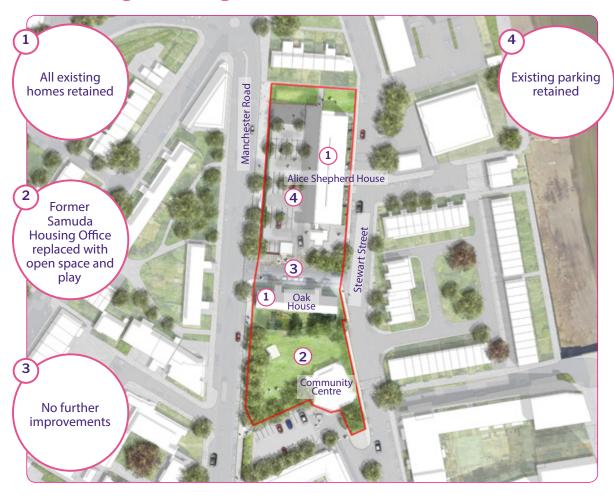


See the video for Business as usual

In this option Alice Shepherd House and Oak House would remain as they are, with routine repairs and maintenance by One Housing continuing to be carried out.

The former Samuda Housing Office behind Oak House would be demolished and replaced with an improved open green space which would include a play area for younger children. The existing community centre will remain as it is.

Plan showing the existing site:



Summary of homes:

84
existing homes
to be kept

exiting homes to be demolished and rebuilt

additional new homes

84 total number of homes



Option 1: Business as usual - Assessment Results



This shows the results of the assessment as undertaken by consultants at SQW. They have assessed each option using the four criteria as below.

Residents' Brief



- In this option all residents would retain their current home and so the needs of residents who are overcrowded is **not addresse**d.
- The blocks would remain as they currently are meaning issues which residents have raised are **not addressed**, such as damp and poor water pressure.
- There are **no improvements** to make the homes or estate areas easier to access and move around in for those who are elderly, disabled, or have young children.
- There are no improvements to the communal outdoor space and car park.
- Includes **demolition** of the disused Samuda housing office which is currently seen as an eyesore. The existing community centre would remain.
- **No improvements** to landscaping play areas and open space areas on site other than to replace the disused office.

Assessment: 35/115



Financial viability



Overall, this option makes a financial loss of -£72,691

Assessment: Potentially viable



Economic benefits



- As there are no new homes being built the Council would not require any financial contributions to be put towards community benefits and improvements.
- As there is no change to the site, no jobs or apprenticeships are created, nor are any new business or community spaces created to increase the economic activity of the local area.

Assessment: Provides minimal economic benefit



Implementation



- Low risk of not receiving planning permission, if it is needed at
- It would take **two months** for the works to demolish the disused housing office and replace it with some landscaping.
- Given the relatively short timeframe and the location of the demolition works, minimal impacts are anticipated for existing households.
- All residents to remain on site during 2-month programme.









Option 2: Open space improvements - Option Summary

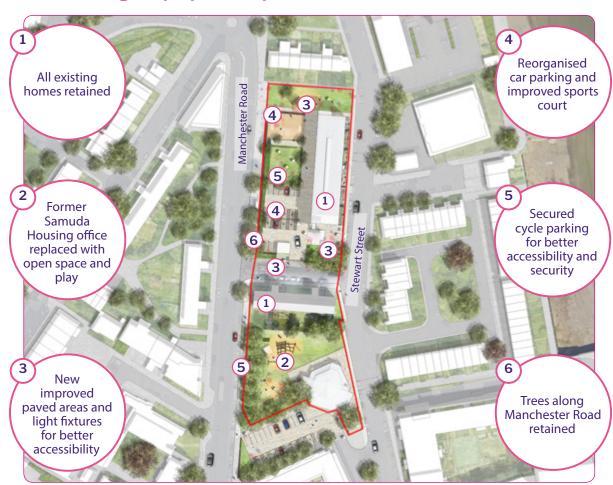


See the video for Open space improvements

This option looks at improvements to the outdoor communal and public spaces on the estate, such as paving, planting and lighting, as well as improvements to security and refuse.

The former Samuda Housing Office behind Oak House would be demolished and replaced with an improved open green space which would include a play area for younger children. The existing community centre will remain as it is.

Plan showing the proposed improvements:



Summary of homes:

84
existing homes
to be kept

exiting homes to be demolished and rebuilt

additional new homes

84 total number of homes



Option 2: Open space improvements - Assessment Results



This shows the results of the assessment as undertaken by consultants at SQW. They have assessed each option using the four criteria as below.

Residents' Brief



- In this option all residents would retain their current home and so the needs of residents who are overcrowded is not addressed.
- The blocks would remain as they currently are meaning issues which residents have raised are **not addressed**, such as damp and poor water pressure.
- There are **no improvements** to make within the homes and blocks easier to move around in for those who are elderly, disabled, or have young children.
- Improvements to the quality and security of the car park, open space, play areas and pathways on the estate areas would mean that it is safer and easier to move around the external areas and it would be more pleasant with better lighting, planting and green areas. This is something residents have asked for.
- Includes demolition of the disused Samuda housing office which is currently seen as an eyesore. The existing community centre would remain.

Assessment: 64/115



Financial viability



Overall, this option makes a financial loss of -£1,165,521

Assessment: Potentially viable



Economic benefits



- As there are no new homes being built the Council would not require any financial contributions to be put towards community benefits and improvements.
- As there is only a little change to the site it is expected that **two** jobs would be created.
- There are **no new business or community spaces created** to increase the economic activity of the local area.

Assessment: Provides minimal economic benefit



Implementation



- Low risk of not receiving planning permission, if it is needed at all.
- It would take six months to complete the works, which would include all the landscaping and open space improvements as well as the demolition of the disused housing office.
- Given the relatively short timeframe and the location of the demolition works, **minimal impacts** are anticipated for existing households.
- All residents to remain on site during the works.









Option 3: Refurbishment - Option summary



This option looks at what improvements can be made to Alice Shepherd House and Oak House through refurbishment and repair works. It does not include any change to the open space and external communal areas, except the demolition of the former Samuda Housing office behind Oak House which would be replaced with an improved open green space. The existing community centre will remain as it is:

See the video for Refurbishment



1-Refurbishment level 1

- •Boiler and water pump upgrade
- Improvements to refuse chutes
- CCTV upgrades
- Improved communal lighting

2- Refurbishment level 2

As level 1 but also includes:

- Bolt on balconies installed to all flats where possible
- Thermostatic radiator valves installed within flats
- Solar panels installed if possible
- · Improved to bin and cycle stores
- Possible conversion of unused garages in Alice Shepherd House into cycle store or other resident storage

3- Refurbishment level 3

As level 2 but also includes

- Kitchen and bathroom renovations
- Improved energy efficiency through smart controls for heating installed in flats, floor and external wall insulation if required and mechanical ventilation
- Upgrades to lifts if required

Plan showing the proposed improvements:



Summary of homes:

84 total number of homes

existing homes to be kept and refurbished

exiting homes to be demolished and rebuilt

O additional new homes



Option 3: Refurbishment - Assessment Results



This shows the results of the assessment as undertaken by consultants at SQW. They have assessed each option using the four criteria as below.

Residents' Brief



- In this option all residents would retain their current home and so the needs of residents who are overcrowded is not addressed.
- Both blocks would be refurbished so improvements would be made to the internal communal areas and the outside of the buildings themselves but there would be no improvements to landscaping and open space areas on site.
- The inside of the homes of One Housing tenants would be refurbished and updated.
- In this option there are no improvements to the communal outdoor space and car park area but improvements would be made to the accessibility within the blocks and One Housing tenants' homes.
- The disused Samuda housing office would be demolished.
 The existing community centre would remain.

Assessment: 50/115



Financial viability



Overall, this option makes a financial loss of -£10,072,659
 potentially viable as part of a hybrid option.

Assessment: Potentially viable



Economic benefits



- As there are no new homes being built the Council would not require any financial contributions for community benefits and improvements.
- 3 local people are estimated to be employed out of **13 potential jobs and apprenticeships** for completing this option.

Assessment: Provides minimal economic benefit



Implementation



- Low risk of not receiving planning permission, if it is needed at all
- All works across both blocks will be completed in a single 18-month programme of works.
- Some temporary relocation of residents **may be required** some internal refurbishment works may require a temporary short-term relocation of 2-3 days to a hotel located close to the site, if so the 'Phasing' assessment to be coloured amber.
- Some disruption would arise for all existing residents during refurbishment works.
- Refurbishment works proposed are **unlikely** to generate any significant buildability concerns.







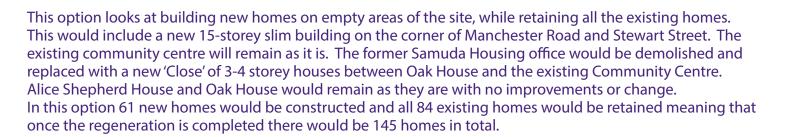


Option 4: Infill (Scenario 1) - Option Summary





See the video for Infill Scenario 1



Plan showing the proposed improvements:

Former Samuda All existing Housing office homes retained replaced with new homes 10) storeys Trees retained along New homes on (15) storeys Manchester empty space Road **3**) storeys storeys storeys Improved **Improved** and organised open space communal alongside new garden and development parking

Summary of homes:

existing homes to be kept and refurbished

exiting homes to be demolished and rebuilt

61 additional new homes

145 total number of homes



Option 4: Infill (Scenario 1) - Assessment Results



This shows the results of the assessment as undertaken by consultants at SQW. They have assessed each option using the four criteria as below.

Residents' Brief



- In this option all residents would **retain** their current home and so the needs of residents who are overcrowded is not addressed.
- The blocks would **remain** as they currently are, meaning issues which residents have raised are **not addressed**, such as damp and poor water pressure.
- There are no improvements to make within the homes and blocks, making them easier to move around in for those who are elderly, disabled, or have young children.
- Improvements to the quality and security of the car park, open space, play areas and pathways on the estate areas would mean that it is safer and easier to move around the external areas and it would be more pleasant with better lighting, planting and green areas. This is something residents have asked for.
- Includes demolition of the disused Samuda housing office which is currently seen as an eyesore. The existing community centre would remain.
- 61 new homes would be constructed of which 31 will be for affordable housing. This would help meet the housing need of the local area.

Assessment: 77/115



Financial viability



Overall, this option makes a financial loss of -£3,247,736

Assessment: Potentially viable



Economic benefits



- 6 local people are estimated to be employed out of 30 potential jobs and apprenticeships for completing this option.
- An estimated £654,770 of financial contributions would be required from the Council towards community benefits and improvements.

Assessment: Provides reasonable economic benefit





Implementation



- There is **some risk of not receiving planning permission** because the Council may think this option does not maximise the number of new affordable homes which could be built on the site.
- All works across both blocks will be completed in a single **24-month** programme of works.
- There would be **significant disruption** for existing residents during the construction works.
- Construction of new homes are unlikely to generate any significant buildability concerns.
- **No relocations** are required by this option as existing residents remain in their existing home.





Option 4: Infill (Scenario 2) - Option Summary





See the video for Infill Scenario 2

This option looks at building new homes on empty areas of the site, while retaining all the existing homes. This would include a new 5-storey block along Manchester Road. The existing community centre will remain as it is. The former Samuda Housing office would be demolished and replaced with a new 'Close' of 3-4 storey houses between Oak House and the existing Community Centre.

Alice Shepherd House and Oak House would remain as they are with no improvements or change. In this option 34 new homes would be constructed and all 84 existing homes would be retained meaning that once the regeneration is completed there would be 118 homes in total.

Plan showing the proposed improvements:

Former Samuda All existing Housing office Manchester Road homes retained replaced with **5** storeys new homes (10) storeys Trees New homes on retained along Manchester empty space Road) storeys storeys storeys Improved **Improved** and organised open space communal alongside new garden and development parking

Summary of homes:

existing homes to be kept and and refurbished

exiting homes to be demolished and rebuilt

34 additional new homes

118 total number of homes



Option 4: Infill (Scenario 2) - Assessment Results



This shows the results of the assessment as undertaken by consultants at SQW. They have assessed each option using the four criteria as below.

Residents' Brief



- In this option all residents would retain their current home and so the needs of residents who are overcrowded is **not addressed**.
- The blocks would remain as they currently are, meaning issues which residents have raised are **not addressed**, such as damp and poor water pressure.
- There are no improvements to make within the homes and blocks easier to move around in for those who are elderly, disabled, or have young children.
- Improvements to the quality and security of the car park, open space, play areas and pathways on the estate areas would mean that it is **safer and easier** to move around the external areas and it would be more pleasant with better lighting, planting and green areas. This is something residents have asked for.
- Includes demolition of the disused Samuda housing office which is currently seen as an eyesore. The existing community centre would remain.
- 34 new homes would be constructed of which 17 will be for affordable housing. This would help meet the housing need of the local area.

Assessment: 70/115



Financial viability



• Overall, this option makes a financial loss of -£2,439,602

Assessment: Potentially viable



Economic benefits



- 4 local people are estimated to be employed out of **20 potential jobs and apprenticeships** for completing this option.
- An estimated £381,618 of financial contributions would be required from the Council towards community benefits and improvements.

Assessment: Provides reasonable economic benefit







- There is some risk of not receiving planning permission because the Council may think this option does not maximise of the number of new affordable homes which could be built on the site
- All works across both blocks will be completed in a single 21-month programme of works.
- Construction of new homes are **unlikely** to generate any significant buildability concerns.
- No relocations are required by this option as existing residents remain in their existing home







Option 5: Partial redevelopment (Scenario 1) - Option Summary



See the video for Partial Redevelopment Scenario 1

In this option Alice Shepherd House is demolished and replaced by two 12-storey buildings. Oak House is retained with no change. The former Samuda Housing office and the existing Community Centre would be demolished and replaced with a new 20-storey building, with new community centre facilities on the ground floor. All new homes would ill have a balcony, garden or a terrace. There will be new public open spaces and play areas appropriate for all ages.

There would be 194 new homes in the new blocks and the 12 homes in Oak House would be retained, so once the regeneration is completed there would be a total of 269 homes.

Summary of homes: Plan showing the proposed improvements:

New and improved open Oak House space and play retained areas for all ages (12) storeys Alice Community 12) storeys Shepherd Centre House to be relocated in new replaced with building on the new buildings ground floor) storeys (20) storeys All new homes will have a balcony or a terrace

existing homes to be kept and refurbished

exiting homes to be demolished and rebuilt

194 additional new homes

269 total number of homes



Option 5: Partial redevelopment (Scenario 1) - Assessment Results



This shows the results of the assessment as undertaken by consultants at SQW. They have assessed each option using the four criteria as below.

Residents' Brief

- In this option the residents of Alice Shepherd House would get new homes which meet their housing need. The new homes would be of a better quality than their current flat and would have a balcony, terrace or garden.
- Residents of Oak House would retain their current home and so their housing needs will not be addressed if they are overcrowded. Other issues in these blocks such as damp would not be addressed.
- There are improvements to the communal outdoor space and car park area which is something residents have asked for.
- 194 new homes would be built of which 97 would be affordable housing – this would help to meet the housing need of the local area.
- The disused Samuda housing office would be demolished. The existing community centre would be replaced with a new modern community centre space.

Assessment: 100/115







Financial viability

Overall, this option makes a financial loss of -£13,328,033

Assessment: Potentially viable



Economic benefits



An estimated £2,230,364 of financial contributions would be required from the Council towards community benefits and improvements.

Assessment: Significant economic benefit

Implementation

- This option has a good chance of being granted planning permission by the Council.
- The works would be completed in a **53-month** (4.4 years) programme of demolition and construction,
- Divided into two phases Phase 1: 29 months, Phase 2: 24 months.
- All existing residents would be able to **remain living** in their homes during the works.
- **No relocations** are required by this option as existing residents remain in their existing home, Alice Shepherd House residents would move into the new block on the site of the existing community centre once the construction is completed.
- The demolition of the existing buildings and construction of new buildings should **not** create any significant buildability concerns.











Option 5: Partial redevelopment (Scenario 2) -Option Summary





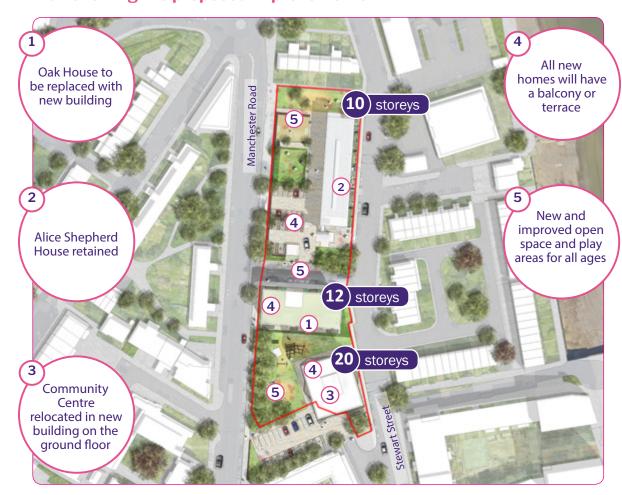
See the video for Partial Redevelopment Scenario 2

In this option Oak House is demolished and replaced by a 12-storey building. Alice Shepherd House is retained with no change.

The former Samuda Housing office and the existing Community Centre would be demolished and replaced with a new 20-storey building, with new community centre facilities on the ground floor.

There would be 181 new homes in the new blocks and the 72 homes in Alice Shepherd House would be retained, so once the regeneration is completed there would be a total of 265 homes on the site.

Plan showing the proposed improvements:



Summary of homes:

existing homes to be kept and refurbished

exiting homes to be demolished and rebuilt

181 additional new homes

265 total number of homes



Option 5: Partial redevelopment (Scenario 2) - Assessment Results



This shows the results of the assessment as undertaken by consultants at SQW. They have assessed each option using the four criteria as below.

Residents' Brief

- In this option the residents of **Oak House** would get **new homes** which meet their housing need. The new homes would be of a better quality than their current flat and would have a balcony, terrace or garden.
- Residents of Alice Shepherd House would retain their current home and so their housing needs will not be addressed if they are overcrowded. Other issues in these blocks such as damp would not be addressed.
- There are improvements to the communal outdoor space and car park area which is something residents have asked for.
- The disused Samuda housing office would be demolished. The
 existing community centre would be replaced with a new modern
 community centre space.
- 181 new homes would be built of which 91 would be affordable housing – this would help to meet the housing need of the local area.

Assessment: 90/115



Financial viability

• Overall, this option makes a financial loss of -£6,219,618

Assessment: Potentially viable



Economic benefits



 An estimated £2,067,659 of financial contributions would be required from the Council towards community benefits and improvements.

Assessment: Significant economic benefit







Implementation

- This option has a good chance of being granted planning permission by the Council.
- The works would be completed in a **51-month** (4.25 years) programme of demolition and construction, divided into two phases Phase 1: 29 months, Phase 2: 22 months.
- All existing residents would be able to remain living in their homes during the works.
- No relocations are required by this option as existing residents remain in their existing home, Oak House residents would move into the new block on the site of the existing community centre once the construction is completed.
- The demolition of the existing buildings and construction of new buildings should **not** create any significant buildability concerns.









Option 6: Full redevelopment - Option Summary

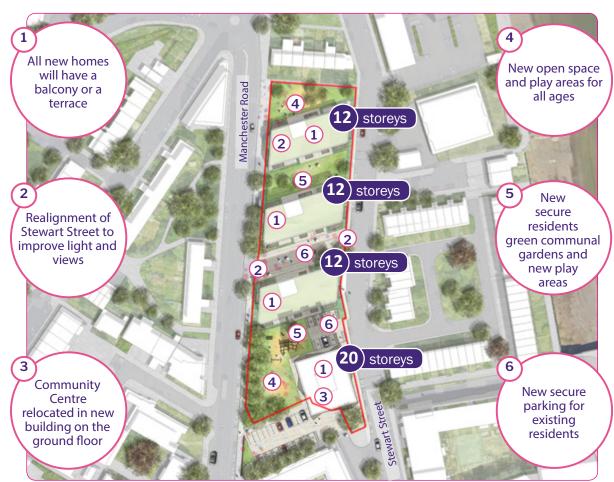




See the video for Full Redevelopment

This option proposes the demolition of both Alice Shepherd House and Oak House, as well as the former Samuda Housing office and the existing community centre. These would be replaced with two 12-storey buildings located on the former Alice Shepherd house, one 12-storey building on the site of Oak House, and a 20-storey building on the site of the existing community centre. Once the regeneration is completed there would be 349 homes on the estate. The existing community centre would be replaced with a new facility on the ground floor or the southern block.

Plan showing the proposed improvements:



Summary of homes:

existing homes to be kept

exiting homes to be demolished and rebuilt

274 additional new homes

349 total number of homes



Option 6: Full redevelopment - Assessment Results



This shows the results of the assessment as undertaken by consultants at SQW. They have assessed each option using the four criteria as below.

Residents' Brief

- In this option all residents would get new homes which meet their housing need. The new homes would be of a better quality than their current flat and would have a balcony, terrace or garden.
- The communal outdoor space including the car park, green spaces, play areas, pathways etc would be totally redesigned and improved.
- There would be a significant improvement to the quality, safety and accessibility of the estate, blocks and homes compared to the current situation.
- The disused Samuda housing office would be demolished. The
 existing community centre would be replaced with a new modern
 community centre space.
- 274 new homes would be built of which 137 would be affordable housing – this would help to meet the housing need of the local area.

Assessment: 114/115



Financial viability

Overall, this option makes a financial loss of -£9,610,563

Assessment: Potentially viable



£

Economic benefits

- 37 local people are estimated to be employed out of 186 potential jobs and apprenticeships for completing this option.
- An estimated £2,960,551 of financial contributions would be required from the Council towards community benefits and improvements.

Assessment: Significant economic benefit

Implementation



- This option has a good chance of being **granted** planning permission by the Council.
- The works would be completed in an 87-month (7.25 years) programme of demolition and construction, divided into three phases Phase 1: 29 months, Phase 2: 22 months, Phase 3: 36 months.
- All existing residents would be able to remain living in their homes during the works. Residents from Alice Shepherd House and Oak House would move into newly completed homes in the new blocks in phases before the old blocks are each demolished when fully empty.
- There would be significant disruption for existing residents during the construction works
- Construction of new homes are unlikely to generate any significant buildability concerns
- No relocations are required by this option as existing residents remain in their existing home, Oak House residents would move into the new block on the site of the existing community centre once the construction is completed.
- The demolition of the existing buildings and construction of new buildings should not create any significant buildability concerns.



Options performance summary

Summary of the scoring of each option:

The table below shows a summary of the performance of each option so that you can compare them against each other.



| Assessment criteria | Business as usual | Open space improvements | Refurbishment | Infill (Scenario 1) | Infill (Scenario 2) | Partial redevelopment (Scenario 1) | Partial redevelopment (Scenario 2) | Full redevelopment |
|----------------------------|----------------------|----------------------------|---------------|---------------------|---------------------|--|--|-----------------------|
| Residents' Brief (max 115) | ✓ | // | ~ | / / | / / | /// | /// | /// |
| Financial viability | / / | / / | / / | / / | // | / / | // | / / |
| Economic benefit | ✓ | ✓ | ✓ | / / | / / | /// | /// | /// |
| Implementation | /// | /// | /// | / / | / / | / / | / / | // |
| OVERALL ASSESSMENT | 7 Ticks | 8 Ticks | 7 Ticks | 8 Ticks | 8 Ticks | 10 Ticks | 10 Ticks | 10 Ticks |

Feedback and summary

ALICE SHEPHERD HOUSE OAK HOUSE

Feedback

Thank you for taking part in this exhibition. We would really like to know your thoughts about what you have seen. You can do this by clicking using this QR code to give us your feedback. Alternatively you can call Emma or Mynul from the One Housing Regeneration Team.

One Housing Regeneration team: Mynul Islam

07966 643120 or 020 8821 5138 myislam@onehousing.co.uk

Emma Leigh Price

07768776036 or 020 8821 5169 eprice@onehousing.co.uk

See the video for Feedback and Summary



Follow link to give us your feedback



Independent advice

If you would like some independent advice you can contact your Independent Residents' Advisor and your Residents' Advocate.

The Independent Resident Advisor: Lee Page

0800 073 1619 (freephone) aliceshepoakhouse@tpas.org.uk

Resident Advocate: Mike Tyrrell

07958 225416 mike@puttingresidentsfirst.co.uk

Additional information

The figures and assessment scores presented in this exhibition are just the first round of assessment work in the options appraisal process, just as the option designs that have been shown are only the first drafts. Following this exhibition we will use the feedback we receive from residents to review and update the designs for the options.

We will also look to see which options are not popular with residents and have scored poorly in the assessment, as well as which are more popular and have scored well. Further work will be carried out to see if options can be changed to improve their assessment score and in particular make them more financially viable, therefore the figure and scores presented in this exhibition are likely to change as the design process progresses.





One Housing